

**Métis Addictions Council
of Saskatchewan Inc.**
MACSI / 2021-2022

Annual Report





**Our
Clients
Matter.**

MACSI / 2021-2022

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Message from our Chairperson

It is with pleasure that I present the MACSI Annual Report for the fiscal year of 2021 – 2022. It's my honour to serve as Chair of the board for the last fiscal year. I want to thank my colleagues for their trust and confidence. I am grateful to work with such a distinguished and dedicated Board of Directors as we continue to oversee the work of management and staff towards meeting the goals and objectives of MACSI.

This has been an incredible year of transition, challenges, and milestones. We have been on journey of change over the last several months, and I appreciate the support of the staff, management, and the Board for their willingness to put in the time and effort to properly position MACSI for strength in these very difficult times.

This is a time for change for MACSI and planning for the future of delivering a whole suite of mental health and addiction services that will be culturally responsive for the individuals we serve. There has never been a more important time than now to build relationships with individuals accessing services, their families, our partners, and stakeholders.

With all we've gone through these past years, this is the time to develop connections and this year, the Board will have an important task – to develop a renewed strategic plan that identifies our goals as a service provider. The plan will reflect emergent priorities identified by the board, our staff, the people we serve and our community partners. This is where relationships matter.

I believe that one of the most important skills a board must have, is the ability to build relationships with our community and partners. We are also committed to gathering feedback so that we can create lasting change through the implementation of a new strategic plan. The plan is to focus on improved visibility and impact. We are focused on infrastructure improvements for treatment centres, streamlining and implementing improved inpatient and outpatient programs, financial accountability, and transparency, and with MACSI improvement to visibility and brand will come a new refreshed look for MACSI communications.



Special thanks to Government of Saskatchewan, Ministry of Health, and Metis Nation Saskatchewan for the ongoing support to deliver essential addiction services across the province. In 2020, we have had many challenges, and this has reinforced how important our work is and how much support our partners have committed to make MACSI successful. By uniting for our cause, we're able to create far more impact than we could do on our own.

I would like to acknowledge our departing Board members, Jason Mercredi and Murray Gettle. MACSI has benefited considerably from their knowledge and leadership, and we offer our sincere thanks to both. MACSI relies on the dedication of management and staff who work tirelessly throughout the year. On behalf of the Board, I would like to extend thanks for their continuous dedication and hard work that led to where we are today. The Board and I would also like to recognize our new Executive Director Lori Skjeie, for her commitment and leadership since her appointment. Under Lori's leadership, MACSI has navigated through some difficult times and remains committed to continuous improvement to be a service provider of choice. It is time to focus on what we are here for; to work together to support individuals on their recovery journey and to provide them the tools and resources for long lasting health and well-being.

As a Board and staff, we remain committed to the individuals and families we serve. They are the constant reminder of the reason we always strive to do our best and are an essential part of the MACSI story. As Chair of this board, I look forward to working together in our efforts to bring lasting change to MACSI.

Maarsii,

Marg Friesen
Chairperson
Metis Addictions Council of Saskatchewan Inc.

MACSI Clients / 2021-2022

Métis / 62

Non-Status / 24

Status First Nation / 348

Non-Indigenous / 100

Inuit / 1

Message from our Executive Director



It has been an honour to work with the Board of Directors, Core Office Staff, Managers, Saskatchewan Ministry of Health, Métis Nation–Saskatchewan and our community partners since September 24, 2021 with Métis Addictions Council of Saskatchewan (MACSI).

The past few months have been challenging and rewarding. MACSI continues to strive to be the treatment centre of choice and as a team, the vision, mission and values of MACSI are being woven into the program and services MACSI provides to the people who trust us during their healing journey.

With the support of the Board of Directors, Zareen Jawaid MN-S Deputy Director of Finance Affiliates and Subsidiaries, and the MN-S Executive MACSI's operational plan, sustainability plan and action plan embrace MACSI's values, vision, and mission. The short and long term goal of MACSI is to provide an inclusive and culturally appropriate mental health and addiction treatment programs and services through a Métis lens while embracing diversity.

MACSI could not do the work we do without the dedication and support of our team of professionals who continue to foster relationships through listening, encouraging, educating and understanding the needs of individuals living with mental health and addictions.

Human resources are an ongoing challenge and every day, MACSI works diligently to address the needs of the staff and the operations of each treatment centre. In Regina, MACSI wished Lana Blondeau (Manager) a happy retirement, her 30 years of dedication to the centre is being acknowledged today.

I am proud to be a part of this family, we will work together through the challenges, celebrate the accomplishments, and always strive to be the treatment centre of choice in Saskatchewan.

Maarsii,

Lori Skjeie B.S.W., B.Ed, M.Ed
Executive Director, MACSI

MACSI Board of Directors

MASCI is led and governed by a Board of Directors comprised of five voting members and non-voting representatives from the Ministry of Health and Government of Saskatchewan. The Board of Directors assumes responsibility for oversight in the development and application of MACSI's vision, mission, values, and policies.

The Métis Nation – Saskatchewan (MN-S) appointed Chair, and other board members represent varying perspectives and regions of the province.

Marg Friesen

MACSI Chair, Minister of Health, Métis Nation–Saskatchewan

David Nelson

Senior Consultant for the Canadian Mental Health Association MACSI Vice Chair

Robert Henry

University of Saskatchewan Assistant Professor – Indigenous Studies and Canada Research Chair – Indigenous Health and Wellbeing

Anita Hopfauf

Retired Executive Director for the Schizophrenia Society Saskatchewan

Jason Mecredi

Previous Executive Director of Prairie Harm Reduction and Board Member until March, 2022.

MACSI offers a variety of treatment options from three treatment locations

Prince Albert /INPATIENT - 8 BEDS

83 services were accessed through the Detox Stabilization Program

Saskatoon /INPATIENT - 7 BEDS

Regina /INPATIENT - 6 BEDS

18 services were accessed through the Transition Program

Covid Pandemic Restrictions resulted in reduction of inpatient services of 50% in order to keep clients safe.

Mission & Vision

MACSI's Vision is to ensure people have access to mental health and addictions services with a Métis lens.

MACSI's Mission is to provide a continuum of care through Métis culture, values, and beliefs to support good mental health and freedom from the harm of addictions.

Métis Addictions Council of Saskatchewan Inc. (MACSI) is a proud affiliate of the Métis Nation – Saskatchewan (MN-S) and a partner of the Saskatchewan Ministry of Health (MoH). MACSI is a provincial community-based addictions agency with locations in three cities across the province, Saskatoon, Regina, and Prince Albert. MACSI welcomes Métis, First Nations and Non-Indigenous people who are seeking support to live safer, healthier lives free of the harmful effects of addictions.

With over 50 years of experience supporting individuals living with addictions, MACSI has developed strong community partnerships. MACSI's programs and services are unique. They are informed by a broad spectrum of influences. This includes knowledge of our Métis heritage, traditional Indigenous teachings, the 12-step recovery model, Saskatchewan's Clinical Principles for Alcohol and Drug Services, up-to-date research, and emerging trends in the field of addictions. The plan to grow both partnerships and programming align with the principles of the ten-year mental health and addictions plan, "Working Together for Change," implemented by Saskatchewan on December 1, 2014. "Working Together for Change" recognizes the need for centres such as MACSI to further enhance mental health and addiction programs and services and supports the benefits of Indigenous – led health partnerships. With strong leadership skills and support of the Board of Directors and MN-S, MACSI will continue to deliver programs and services within the three treatment centres while developing a mental health program, land – based healing facility and cross-cultural mental health and addiction treatment program.

Person Centered

The interests of individuals with lived experience are paramount. Individuals have a voice and are encouraged to take primary responsibility for their healing while MACSI is accountable for providing trauma-informed care.

Culture

Métis culture guides the provision of holistic services for addiction recovery.

Inclusive

MACSI offers services and programs for addictions to all, regardless of culture or background. MACSI is a collaborative, safe and respectful environment.

Innovative

MACSI fosters creativity, discovery, learning and the sharing of ideas.

Transparent

MACSI improves, monitors, and evaluates services and is accountable to stakeholders and those accessing services.

MACSI Prince Albert

The Prince Albert Centre provides services inclusive of the 28-day Residential Inpatient Treatment Program to a maximum of 16 clients, a 6 bed Stabilization Detox Unit including 1 bed allocated as a client walk- in, and Virtual Outpatient Counselling services with a centered approach. Presently MACSI is providing services at a 60% capacity due to COVID. As MACSI moves through the impact of COVID 19, we will continue to provide quality client services by providing innovative and effective methodologies.

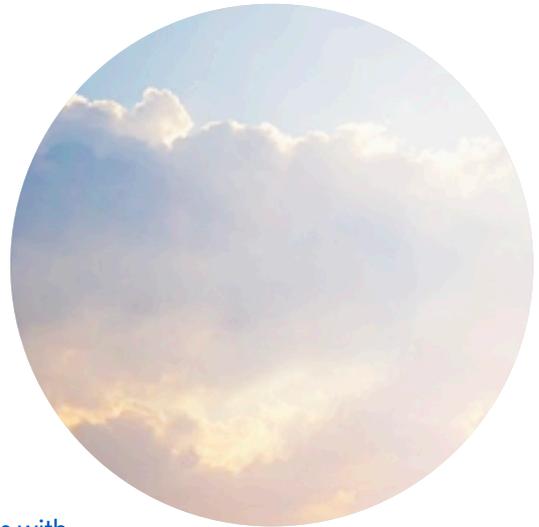
An evaluation system is offered to clients through a confidential feedback form that permits the client to evaluate the program delivery and effectiveness that is reviewed by MACSI management. MACSI continues to evolve program services through evaluation outcomes and integrating “best practices” identified through addictions and mental health research.

Culture and Land Based Healing modalities have been integrated into all MACSI client programs with traditional Metis and First Nations Elders and ceremonies. A Metis App is provided to the clients to complete as an approach to identify with their Metis heritage and language as an integral part of healing. MACSI will continue to evolve within traditional healing as we continue to evaluate client needs.

MACSI clients fill their spare time by beading, making dream catchers, drawing, painting (Art Therapy), nature walk/hikes, swimming and community offered events and cultural ceremonies. During the summer, clients go to the land for traditional teachings, medicine gathering and processing. The Inpatient Counsellors provide clients with program presentations on the land rather than within a classroom environment as a therapeutic approach to learning.

The clients have after hours support and supervision by trained Addiction Workers who also transport clients to community events, activities, nature hikes, Cultural ceremonies and facilitate on site virtual support groups.

The Prince Albert Center focused on enhancing staff support by weekly clinical engagement sessions, expanding staff approaches and services by building community and provincial partnerships to address the rise in Mental Health related concerns within MACSI clients.



Through a learning edge, staff is offered training, encouraged to develop community-based connections with Mental Health and Addiction Services, medical professionals including other community-based client support services such as the SHA RAAM Clinic (Rapid Addiction Access Medicine).

Outpatient Counselling

MACSI provides ongoing Outpatient counselling which includes assessing, screening, and scheduling agency referred clients to the Inpatient Program. The Outpatient counsellor individually case plans through on-going clinical assessments using relapse prevention, intervention, education modalities.

As a community awareness initiative, addiction related educational presentations is provided as requested and is often tailored to meet the needs of the agency or school.

Stabilization Unit

The Stabilization Unit has 1 full Time Counsellor. The Unit receives over 100 calls for service each month from throughout the province. Clients can access services by self-referring or being referred by a referral agency.

The Counsellor completes the client intake process and provides individual client case planning in collaboration with the community case manager or the self-refereed client typically using a holistic and wrap around approach when addressing client needs.

Inpatient Treatment Program

The Inpatient Program has 2 full time Counsellor`s. The Inpatient program offers residential programming following ‘best practices’ in addiction treatment, culturally based teaching, individual case counselling and recovery planning. Community resources are integrated into the program to provide specialized education and bridging client community support services.

Reflective of the client Recovery Plan and using a holistic wrap around approach, Counsellors will bridge aftercare appointments with the client community case manager and other professionals by assisting the client in scheduling appointments prior to completion of the program. After 6 months, the counsellors follow up with their client’s referral agent to determine client engagement.

MACSI Saskatoon

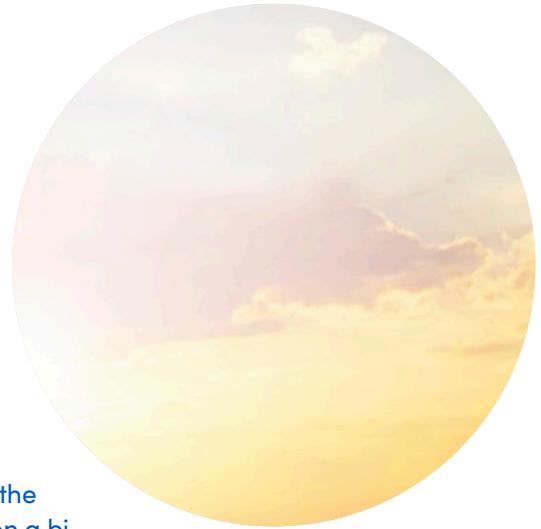
The Saskatoon Treatment Centre offers the “Healing through Home,” program virtually through phone and online video counselling sessions. Individuals are encouraged to access this support as defined by them. This support is offered Monday through to Friday from 8:30 a.m. – 4:30 a.m.

The Day Program is a 6-week program to educate and assist individuals living with addiction. During the 6-week in person programming, clients work through the following modules:

Week 1	Addiction Basics
Week 2	Relapse Prevention
Week 3	Recovery Skills
Week 4	Relationships
Week 5	Social Learning and Culture
Week 6	Thoughts and Emotions

Due to the pandemic, this program is offered virtually every Monday – Wednesday from 1:00 p.m. – 4:00 p.m. and is a 5-week session, clients start the day program with a smudge and circle talk followed by the topic of the day. All participants are encouraged to attend however this is not mandatory. The Saskatoon treatment Centre Day – Program supports clients at any stage of their healing journey. Any participant who attends daily, will receive a certificate at the end of the 5-week session.

The 28-day Inpatient program provides holistic programming, group workshops one on one counselling sessions, cultural teachings, and recreational programming for a maximum of 15 clients. Since the pandemic, the 28-day Inpatient program has been operating at fifty percent with a plan to increase these numbers as COVID-19 health and safety protocols allow.



Cultural programming is a part of the daily routine at the Saskatoon Treatment Centre. Elders provide support on a bi-weekly or weekly basis; this depends on Elder's availability and the COVID-19 health and safety protocols. The Saskatoon Treatment Centre staff have been resourceful in providing cultural programming in the centre and with community partners.

Clients are provided the opportunity to submit confidential feedback through an evaluation process. This allows the staff and manager to re-evaluate programming and identify important performance indicators. Depending on the satisfaction of the programming, the centre can implement organizational improvements build partnerships, foster staff and client relationships and focus on quality substance abuse programming.

The Saskatoon Treatment Centre programming continues to explore innovative ways of creating an inclusive and safe space for clients in the Centre. There have been several challenges in the last year and as a team, the staff have worked together to support the clients while managing the day-to-day stress of working through the pandemic and the internal changes.

MACSI Regina

The Regina Treatment Centre continues to offer 4 transitional beds, a 28-day on-site inpatient treatment program for a maximum 12 clients, and outpatient services are done by phone and virtually due to COVID-19.

The Regina Treatment Centre remains committed to continuing its focus on Métis specific cultural components of Métis dot art, the story of the sash, the sewing of the ribbon skirts and shirts to wear in ceremonies. Additionally, Elder services are provided virtually on weekends. The drop-in day program, which had been operating since 2019, continues to remain suspended due to COVID-19.

The Regina Treatment Centre onsite cultural programming continues to include smudging and circles, elder teachings, Métis history and traditional teachings. The utilization of approved websites, DVDs, and outside sources such as the public library, as well as the ingenuity and resourcefulness of MACSI Regina staff to provide an empowering learning environment for clients in recovery.

Some of the major accomplishments at the Regina Treatment Centre inpatient program are having counsellors utilizing a collaborative approach to facilitation within the group environment. The emphasis of the learning environment focuses on engagement with all group members so that the group moves from being listeners to active participants interacting with the facilitators and eventually amongst each other. This encourages inclusion of everyone within the group making each client become more empathetic and supportive of one another. This carries on outside the group room into the rest of the building 24/7. It encourages full participation by each individual client in addressing areas of historic trauma, grief, forgiveness, and the pain that comes with their respective healing journeys. The hope is always that each client will search deep within themselves and find her/her spiritual warrior hidden within the trauma.



12-step meetings (AA/NA) remain a big part of the Regina Treatment Centre program and are significant to each client's recovery plan while in treatment. These meetings provide added support for each client's eventual move back to their respective communities. Meetings are held virtually in-centre during the week and on weekends.

The Regina Treatment Centre is dedicated to providing the best service delivery to each and every person reaching out for help with their addiction. With the new year of 2022, a new emphasis for Regina MACSI staff will be team building, teamwork, professionalism, and commitment to organizational success.

Lastly, Regional Manager, Lana Blondeau retired at the end of March. Although in one respect, staff are happy and wish Lana well in retirement and, in another, it is sad to see her leave the Regina Treatment Centre. Lana was a major fixture at Regina MACSI for many years. May she have a prosperous and successful retirement for many years into the future.

All Centre Programming / 2021-2022

Outpatient / 142

In Patient / 245

Day Program / 71

March 31, 2022

Financial Statements

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The accompanying financial statements of **Metis Addictions Council of Saskatchewan Inc.** have been prepared by the Organization's management in accordance with Canadian accounting standards for not-for-profit organizations and necessarily include some amounts based on informed judgement and management estimates.

To assist management in fulfilling its responsibilities, a system of internal controls has been established to provide reasonable assurance that the financial statements are accurate and reliable and that assets are safeguarded.

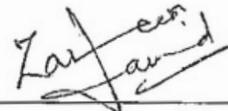
The Board of Directors have reviewed and approved these financial statements.

These financial statements have been examined by the independent auditors, **Virtus Group LLP**, and their report is presented separately.



Lori Skjeie

Interim Executive Director



Zareen Jawaid

Deputy Director of Finance
Affiliates and Subsidiaries
Metis Nation of Saskatchewan

INDEPENDENT AUDITORS' REPORT



**VIRTUS
GROUP**
Chartered Professional Accountants
in Business (CPA) LLP

Metis Addictions Council of Saskatchewan Inc.

Opinion

We have audited the financial statements of **Metis Addictions Council of Saskatchewan Inc.**, which comprise the statement of financial position as at March 31, 2022, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2022, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Saskatchewan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial statements of Metis Addictions Council of Saskatchewan Inc. for the year ended March 31, 2021 were audited by another auditor who expressed a qualified opinion on those statements on July 10, 2021.

Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

INDEPENDENT AUDITORS' REPORT *continued*

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We communicate with those charged with governance regarding, among other matters, the planned scope and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

July 16, 2022
Saskatoon, Saskatchewan

Virtus Group LLP
Chartered Professional Accountants

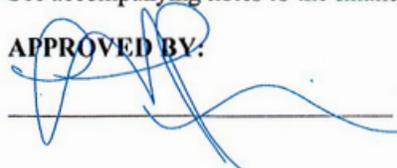


METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31, 2022
(with comparative figures for 2021)

ASSETS			
		<u>2022</u>	<u>2021</u>
Current assets			
Cash (Note 3)	\$	343,878	\$ 446,081
Accounts receivable		207,839	12,462
Prepaid expenses		29,906	4,955
		581,623	463,498
Tangible capital assets (Note 4)		1,192,602	1,094,950
	\$	1,774,225	\$ 1,558,448
LIABILITIES			
Current liabilities			
Accounts payable and accrued liabilities	\$	97,284	\$ 44,504
Surplus payable to Ministry of Health (Note 5)		644,830	569,912
		742,114	614,416
Deferred revenue (Note 6)		-	157,736
Deferred capital contribution (Note 7)		580,320	487,941
Due to related parties		-	32,500
		1,322,434	1,292,593
NET ASSETS			
Net assets		451,791	265,855
	\$	1,774,225	\$ 1,558,448

See accompanying notes to the financial statements.

APPROVED BY:


 _____ Director


 _____ Director

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

	<u>2022</u>	<u>2021</u>
Revenue		
Contributions - Ministry of Health	\$ 3,221,084	\$ 3,012,810
Contributions - other	511,164	307,312
Deferred capital contributions recognized	86,916	74,720
Interest	702	328
	<u>3,819,866</u>	<u>3,395,170</u>
Expenses		
Advertising and promotion	251	1,640
Amortization	161,690	125,518
Automotive	6,235	5,791
Automotive insurance	1,727	4,963
Building insurance	22,755	21,811
Expenditures related to other contributions	324,053	197,418
Honorariums	4,175	576
Hotel	1,875	2,775
Interest and bank charges	13,574	4,613
Office technology supplies and maintenance	46,788	50,423
Professional and legal fees	129,566	50,451
Property taxes	214	215
Rent	19,585	51,749
Repairs and maintenance	70,946	52,344
Salaries and related benefits	2,534,527	2,278,903
Staff recruiting and education	9,348	10,192
Supplies - housekeeping	28,142	23,136
Supplies - medical	2,078	21,144
Supplies - programming	6,977	6,296
Supplies - food	108,583	50,932
Telephone	48,562	35,064
Training	-	1,214
Travel and accommodations	23,397	15,374
Utilities	68,880	62,859
	<u>3,633,928</u>	<u>3,075,401</u>
Excess (deficiency) of revenue over expenses	185,938	319,769
Net assets - beginning of year	<u>265,853</u>	<u>(53,914)</u>
Net assets - end of year	<u>\$ 451,791</u>	<u>\$ 265,855</u>

See accompanying notes to the financial statements.

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

	<u>2022</u>	<u>2021</u>
Cash provided by (used in) operating activities:		
Excess (deficiency) of revenue over expenses	\$ 185,938	\$ 319,769
Items not involving cash:		
- Amortization	161,690	125,518
- Deferred capital contributions recognized	<u>(86,916)</u>	<u>(74,720)</u>
	260,712	370,567
Non-cash operating working capital (Note 9)	<u>(282,869)</u>	<u>152,882</u>
	<u>(22,157)</u>	<u>523,449</u>
Cash provided by (used in) investing activities:		
Additions to tangible capital assets	<u>(259,342)</u>	<u>(214,007)</u>
Cash provided by (used in) financing activities:		
Contributions received for tangible capital assets	<u>179,296</u>	<u>108,000</u>
Increase (decrease) in cash	(102,203)	417,442
Cash position - beginning of year	<u>446,081</u>	<u>28,639</u>
Cash position - end of year	<u>\$ 343,878</u>	<u>\$ 446,081</u>

See accompanying notes to the financial statements.

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

1. Nature of operations

Metis Addictions Council of Saskatchewan Inc. (the "Organization") was established in November 1969 as an organization called the Native Alcoholism Council ("NAC"), which was mandated to provide rehabilitation, education, and prevention services to all Aboriginal people seeking help for drug and alcohol abuse. NAC was incorporated under the authority of *The Non-Profit Act of Saskatchewan* on March 8, 1983, as the Saskatchewan Native Addictions Council of Saskatchewan Inc. ("SNACC"), and changed its corporate name in 1992 to the Metis Addictions Council of Saskatchewan Inc.

The Organization is a registered charity and as such is exempt from payment of income tax under Section 149(1) of the Income Tax Act.

2. Summary of significant accounting policies

The financial statements required management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known. These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The financial statements reflect the following policies:

Revenue recognition

The Organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Externally restricted contributions for the purchase of tangible capital assets that will be amortized are recorded as deferred capital contributions and recognized as revenue on the same basis as the amortization expense related to the acquired tangible capital assets. Externally restricted contributions for the purchase of tangible capital assets that will not be amortized are recognized as direct increases in net assets.

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

Financial instruments

Financial assets and financial liabilities are recorded on the statement of financial position when the Organization becomes party to the contractual provisions of the financial instrument. All financial instruments are required to be recognized at fair value upon initial recognition, except for certain related party transactions.

Measurement in subsequent periods of equity instruments is at fair value. All other financial assets and financial liabilities are subsequently measured at amortized cost adjusted by transaction costs, which are amortized over the expected life of the instrument. Fair value is the amount at which a financial instrument could be exchanged at arm's length between willing, unrelated parties in an open market. Changes in fair values of financial assets and financial liabilities measured at fair value are recognized in excess (deficiency) of revenue over expenses. When there is an indication of impairment, the carrying amount of financial assets measured at amortized cost may be reduced. Such impairments can be subsequently reversed if the value improves.

The Organization's recognized financial instruments consist of cash, accounts receivable, accounts payable and accrued liabilities, and surplus payable to Ministry of Health.

Pension

Employees of the Organization participate in the Saskatchewan Healthcare Employees' Pension Plan (SHEPP), which is a multi-employer defined benefit plan, providing lifetime retirement income to its members. As such, the Organization's pension expense is limited to the contributions made during the year.

Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Amortization is provided on the straight-line basis over the estimated useful life of the assets at the following rates:

Automotive equipment	5 years
Buildings	25 years
Computer equipment	3 years
Office furniture and equipment	5 years
Machinery and equipment	10 years
Parking lot	10 years

Leasehold improvements are amortized on the straight-line basis over the term of the lease.

In the year of acquisition, amortization is provided at one-half the annual rate. Tangible capital assets acquired during the year but not placed into use during this time are not amortized in the year of acquisition.

The Organization performs impairment testing on tangible capital assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset or group of assets may not be recoverable. Impairment is measured as the amount by which the asset's carrying value exceeds its fair value. Any impairment and any gain or loss on disposal is included in expenses in the statement of operations.

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

3. Cash and cash equivalents

	<u>2022</u>	<u>2021</u>
Royal Bank of Canada - CORE savings	\$ 232,454	\$ 481,817
Royal Bank of Canada - Expense accounts	5,220	2,641
Cash on hand	4,874	638
Royal Bank of Canada - CORE operating	101,330	(39,015)
	<u>\$ 343,878</u>	<u>\$ 446,081</u>

The Organization has access to a credit line with the Royal Bank of Canada limited to \$100,000, which bears interest at prime plus 2.70%. The prime rate as at March 31, 2022 was 2.70% (2021 - 2.45%). The credit line is secured by a general security agreement constituting a first charge security interest in all property and subject to certain financial reporting covenants. As at March 31, 2022, \$nil was drawn from the credit line (2021 - \$nil).

4. Tangible capital assets

	<u>2022</u>		<u>2021</u>	
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Automotive equipment	\$ 155,497	\$ 148,329	\$ 7,168	\$ 14,988
Buildings	2,032,323	1,089,207	943,116	764,660
Computer equipment	262,525	163,599	98,926	154,699
Equipment	621,004	491,149	129,855	146,492
Land	12,103	-	12,103	12,103
Leasehold improvements	51,618	50,184	1,434	2,008
Parking lot	3,565	3,565	-	-
	<u>\$ 3,138,635</u>	<u>\$ 1,946,033</u>	<u>\$ 1,192,602</u>	<u>\$ 1,094,950</u>

5. Surplus payable to Ministry of Health

	<u>2022</u>	<u>2021</u>
Balance, beginning of year	\$ 569,912	\$ 341,361
Contributions received	3,296,001	3,241,362
Current year expenditures	(3,221,083)	(2,796,679)
Recovery of prior year deficit	-	(216,132)
	<u>\$ 644,830</u>	<u>\$ 569,912</u>

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

6. Deferred revenue

Deferred revenue consists of the following:

	<u>2022</u>	<u>2021</u>
Balance, beginning of year	\$ 157,736	\$ 19,217
Contributions received	179,296	510,579
Current year recognition	(157,736)	(264,060)
Transfer to capital contributions	(179,296)	(108,000)
	<u>\$ -</u>	<u>\$ 157,736</u>

7. Deferred capital contributions

Deferred capital contributions consist of contributions received for the purchase of tangible capital assets. Recognition of these amounts as revenue is deferred to periods in which the related tangible capital assets are amortized. Changes in deferred capital contributions are as follows:

	<u>2022</u>	<u>2021</u>
Balance, beginning of year	\$ 487,941	\$ 454,661
Funding received for capital purposes	179,296	108,000
Amounts recognized in the year	(86,917)	(74,720)
Balance, end of year	<u>\$ 580,320</u>	<u>\$ 487,941</u>

8. Pension plan

The total payments made to Saskatchewan Healthcare Employee's Pension Plan (SHEPP) in the current fiscal year were \$151,516 (2021 - \$124,642).

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

9. Non-cash operating working capital

Details of net change in each element of working capital relating to operations excluding cash are as follows:

	<u>2022</u>	<u>2021</u>
(Increase) decrease in current assets:		
Accounts receivable	\$ (195,377)	\$ -
Prepaid expenses	(24,951)	9,000
	(220,328)	9,000
Increase (decrease) in current liabilities:		
Accounts payable and accrued liabilities	127,695	39,322
GST payable	-	(1,457)
Deferred revenue	(157,736)	138,517
Due to related parties	(32,500)	(32,500)
	(62,541)	143,882
	\$ (282,869)	\$ 152,882

10. Related party transactions

The Organization incurred the following related party transactions for the year:

	<u>2022</u>	<u>2021</u>
Revenue - Reimbursement of expenses from:		
- Metis Nation - Saskatchewan Secretariat Inc. , related by means of shared governance members	\$ 102,829	\$ -

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related party.

At the end of the year, the amount included in trade accounts receivable is as follows:

	<u>2022</u>	<u>2021</u>
Metis Nation - Saskatchewan Secretariat Inc. ,	\$ 102,829	\$ -

The balance is payable on demand and has arisen from the transactions referred to above.

During the year, the Organization also received economic benefit from Metis Nation - Saskatchewan Secretariat Inc. by means of usage of office space for the period of June 2021 to present, as well as wages paid on behalf of the Organization for various management and administrative staffing requirements. These arrangements are ongoing at year end and do not have a determind end date. The fair value of these transactions is indeterminable at year end, and therefore no amount has been recorded in these statements.

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

11. Economic dependence

A substantial portion of the Organization's revenue is derived from funding provided by the Government of Saskatchewan. The provincial government's contributions are used in the delivery of specific programs and community services.

12. Financial risk management

The Organization has a comprehensive risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments. The significant financial risks to which the Organization is exposed are:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization is exposed to credit risk on the accounts receivable from its customers, however, does not have a significant exposure to any individual customer or counterpart.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Organization's exposure to interest rate risk is limited to the line of credit. The Organization has reduced its exposure to interest rate risk by minimizing its utilization of short-term debt.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Organization's exposure to liquidity risk is dependent on the receipt of funds from its operations, external borrowings and other related sources. Funds from these sources are primarily used to finance working capital and capital expenditure requirements, and are considered adequate to meet the Organization's financial obligations.

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
SCHEDULE OF CORE SERVICES
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

SCHEDULE 1

	<u>2022</u>	<u>2021</u>
Contributions		
Ministry of Health	\$ 814,831	\$ 588,368
Expenses		
Amortization in excess of capital contributions	26,402	16,847
Advertising and promotion	225	1,640
Automobile insurance	-	1,468
Automotive	711	-
Building insurance	5,689	5,236
Interest and bank charges	13,400	4,488
Office and technology supplies and maintenance	45,887	39,246
Professional and legal fees	129,503	50,451
Rent	19,585	51,749
Repairs and maintenance	19,772	11,155
Salaries and related benefits	392,081	357,247
Staff recruiting and education	1,379	1,995
Supplies - food	616	642
Supplies - housekeeping	1,415	2,512
Supplies - medical	323	20,172
Supplies - programming	-	1,423
Telephone	10,890	12,882
Travel and accommodation	10,834	4,144
Utilities	6,171	5,071
Total expenses	<u>684,883</u>	<u>588,368</u>
Excess (deficiency) of revenue over expenses	<u>\$ 129,948</u>	<u>\$ -</u>

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
SCHEDULE OF ADDICTION SERVICES
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

SCHEDULE 2

	<u>2022</u>	<u>2021</u>
Contributions		
Ministry of Health	\$ 2,481,170	\$ 2,424,443
Expenses		
Amortization in excess of capital contributions	48,372	33,951
Advertising and promotion	26	-
Automobile insurance	1,727	3,495
Automotive	5,524	5,791
Building insurance	17,066	16,575
Elder honorarium	4,175	-
Interest and bank charges	174	125
Office and technology supplies and maintenance	901	11,177
Professional and legal fees	62	-
Property taxes	214	215
Repairs and maintenance	51,174	41,189
Salaries and related benefits	2,142,446	1,921,656
Staff recruiting and related benefits	7,969	8,197
Supplies - food	107,967	50,290
Supplies - housekeeping	26,727	20,624
Supplies - medical	1,755	972
Supplies - programming	6,977	4,873
Telephone	37,672	22,182
Travel and accommodation	12,564	8,855
Utilities	62,709	57,788
Total expenses	<u>2,536,201</u>	<u>2,207,955</u>
Excess (deficiency) of revenue over expenses	<u>\$ (55,031)</u>	<u>\$ 216,488</u>

METIS ADDICTIONS COUNCIL OF SASKATCHEWAN INC.
SCHEDULE OF BOARD EXPENSES
FOR THE YEAR ENDED MARCH 31, 2022
(with comparative figures for the year ended March 31, 2021)

SCHEDULE 3

Expenses	<u>2022</u>	<u>2021</u>
Honorarium	1,875	220
Hotel	-	2,775
Training	-	1,214
Travel and accommodation	-	2,375
Total expenses	<u>1,875</u>	<u>6,584</u>

MACSI offers inclusive treatment options from three treatment locations

Female / 274

Male / 261

Non-Specified / 6

Total Referral Source / 2021-2022

NNADAP / 10%

Employer-EAP / 2%

Detox / 9%

Inpatient / 4%

Outpatient / 20%

Social Agency / 15%

Legal / 8%

Mental Health / 4%

Physician-Hospital / 3%

??????? / 21%

Partners

MACSI continues to collaborate with community stakeholders and recognizes the importance of working together to meet the needs of the people we provide program and services in an inclusive and culturally appropriate manner.

Métis Nation – Saskatchewan (MN-S), Saskatchewan Ministry of Health continues to be MACSI’s primary partners. In the past year, MACSI engaged and collaborated with several community partners in all three urban centers including the Saskatchewan Health Authority, housing authorities, Universities, research agencies, Saskatchewan Union of Nurses, and many others.

The University of Regina Research project on Métis culture and addictions recovery has been and continues to be piloted in the MACSI treatment centers.

MACSI will remain committed to cultivate and support strong partnerships within our local communities as we strive to enhance program and services in the areas of mental health and addiction.

Acknowledgements

A Special Thanks to Our MACSI Team!

Core Administration

Lori Skjeie, Executive Director

Hyder Abbas, Manager of Finance

Kim Laliberte, Director of Human Resources

Linda Yousif, Finance Assistant

Treatment Centre Managers

Kevin Huber, Regional Manager, Regina Centre

Angela Impey, Regional Manager, Prince Albert Centre

Bernie Petit, Regional Manager, Saskatoon Centre



**Respect.
Dignity.
Community.
Healing
Together.**

Métis Addictions Council of Saskatchewan Inc.

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